December 3, 2021 Company Update

ICICI BANK | Banking

Market share in credit card spends growing continuously



ICICI Bank contributes ~7% of banking credit with consistently improving asset quality and strong growth across segments. The GNPA cycle peaked at the end of FY18 (GNPA ratio at 8.8%), now reduced to 4.8% (as on 2QFY22). With lower delinquencies and strong recoveries, the NPA ratio shall inch down further and estimated to be 2.5% as on FY24 end. By means of higher liquidity (LCR: 133%) and healthy capital cushion (CET 1: 17.3%), the bank is well - positioned for sustainable, prudent and healthy growth with improvement in economic activities.

ICICI winning "credit card spend" market share: It is important to emphasize that the market share in credit card spends for ICICI rose from 11.1% in 1HFY19 to 12.1% in 2HFY19, a rise of ~100 bps. In fact, ICICI's spends market share had remained in a tight range of 11.1-11.4% over all half-year periods over FY17-19. ICICI's market share in spends expanded further to 13.5% in 1HFY20 and then to 13.9% in 5M-Jul-Nov20. Moreover, "Buy Now Pay Later" (BNPL) is growing rapidly (~25%). As on Sep -21, ICICI Bank has "spend share" of 21.5%.

Strong deposit franchise: ICICI Bank is among the prime beneficiaries of the focus towards retail as well as commercial deposits to larger banks. ICICI bank's domestic credit growth at 16% CAGR (FY14-FY21) has been well supported by strong liability franchise as deposits grew at 16% CAGR (FY14-FY21). Deposit growth was lower than industry in FY12-15; however FY16 onwards deposit growth has outpaced the industry growth by more than 500bps each year led by digital initiatives along with branch expansion and focus on retail term deposits. CASA deposit grew by 17% CAGR (FY14-FY21) while term deposits grew by 15% CAGR (FY14-FY21). CASA ratio has constantly improved from a low of 43% in FY14 to 52% in FY18, however in last 2 years focus has shifted towards retail term deposits which resulted in CASA share declining to 46% as of FY21 and further to 44% in Q2FY22.

Credit quality maintained; likely to improve further: In the recent quarter, the bank's GNPA/ NNPA/PCR stood at 4.82%/0.99%/80.1% against 5.15%/1.16%/78.4% in the previous quarter. The total covid provisioning stood ₹64.3bn. The total additional provision contains covid provision (₹64.3bn), General Provision (₹67bn) and Provision on Non-fund based NPA (₹18bn). The PCR including all provisions (Cumulative + Covid + General + Contingencies) stood at 116% of GNPL. The contingent provision (excluding PCR) stood 1.95% of the loans. We expect the standard asset contingent provision to be adequate to face the stress emerging from the restructuring (1.3% of portfolio) and also expecs credit cost normalization to 1.2% - 1.3%. We estimate the GNPA/NNPA ratio of 2.5%/0.7% as on FY24E with PCR of above 70%.

Key Financials (₹ mn)	FY20	FY21	FY22E	FY23E	FY24E
NII	3,32,671	3,89,894	4,61,698	5,46,829	6,50,460
Operating Profit	2,81,013	3,63,971	4,22,892	4,89,921	5,70,352
Reported Profits	79,308	1,61,927	2,31,279	2,75,243	3,32,171
Net Worth	11,33,861	14,44,125	16,75,440	19,50,683	22,82,854
Loan & Advances	64,52,900	73,37,291	84,37,885	97,87,946	1,14,51,897
Int. Bearing Liabilities	93,38,658	1,02,41,531	1,15,79,285	1,33,90,030	1,55,39,242

Key Ratios (%)	FY20	FY21	FY22E	FY23E	FY24E
NIM's	3.5	3.6	3.8	3.9	4.0
Cost / Income	43.5	37.2	37.8	38.5	39.2
Gross NPA	5.5	5.0	4.2	3.1	2.5
Tier 1	16.0	19.5	14.7	14.7	14.5
Adj. RoA	0.8	1.4	1.8	1.8	1.9
Adj. RoE	7.1	12.3	14.6	14.9	15.5

Rating	Buy
Current Market Price (₹)	722
12 M Price Target (₹)	1,028
Potential upside (%)	42

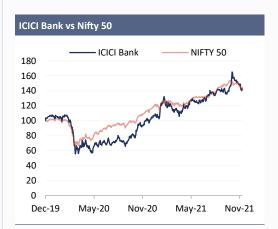
Stock Data	
FV (₹):	2
Market Cap Full (₹ bn):	5,021
Market Cap Free Float (₹ bn):	5,021
52-Week High / Low (₹):	867 / 472
2-Year High / Low (₹):	867 / 268
1 Year Avg. Dly Traded Volume (in la	kh) 192
BSE Code / NSE Symbol	532174 / ICICIBANK
Bloomberg :	ICICIBC IN

Shareholding	; Pattern (%)			
	Sep-21	Jun-21	Mar-21	Dec-20
FPIs	47.29	48.01	47.78	47.43
MFs	27.21	26.26	26.07	26.35
Insurance	12.38	12.56	12.85	13.40
Others	13.12	13.17	13.30	12.82

Source: BSE

Price Perfor	Price Performance (%)									
(%)	1M	3M	6M	1YR						
ICICI Bank	-9.8%	-0.4%	11.4%	50.3%						
Nifty 50	-2.7%	1.0%	11.7%	32.7%						

* To date / current date : December 2, 2021





Management change a key for growth: ICICI Bank in FY19 went through a leadership change almost after a decade, Mr. Sandeep Bakshi the new MD & CEO had laid down the clear focus mainly on achieving superior returns to shareholders through strong core operating performance. ROA and ROE dipped from highs of 2% and 15% in FY16 to lows of 0.4% and 3.2% respectively in FY19 as the bank went through a difficult period. However, under the able leadership of Mr. Bakshi and clear laid down objectives, ROA and ROE quickly revived to 1.4% and 12.6% in FY21 and further improved to 1.8% and 14% respectively in 2QFY22 (annualized). We estimate a ROA/ROE of 2%/16% at the end of FY24E.

Outlook and Valuation

We expect its loan book to grow cautiously at CAGR of 16% over FY21-23E, led by balanced growth across segments. In our opinion, the bank's credit cost will normalise by FY22E and estimate return ratio ROA/ROE of 1.8% and 14.6% in FY22E. We value the standalone entity at 3.3xFY23E BVPS (₹273) and its investment in subsidiaries and JVs (₹127 per share); we arrive at a target price of ₹1,028.



Exhibit 1: Income Statement

FY Ending (₹ mn)	FY16	FY17	FY18	FY19	FY20	FY21	FY22E	FY23E	FY24E
Net Interest Income	2,12,240	2,17,373	2,30,259	2,70,148	3,32,671	3,89,894	4,61,698	5,46,829	6,50,460
Growth (yoy %)	11.5	2.4	5.9	17.3	23.1	17.2	18.4	18.4	19.0
NIM (%)	3.4	3.2	3.1	3.2	3.5	3.6	3.8	3.9	4.0
Yield on Advance	9.5	8.8	8.4	8.7	9.3	8.3	8.4	8.5	8.6
Yield on Funds	8.5	8.0	7.3	7.6	7.9	7.3	7.2	7.4	7.5
Cost of Funds (CoF)	5.6	5.3	4.6	4.7	4.7	4.1	3.9	3.9	3.8
Interest Spread	2.9	2.7	2.7	2.9	3.2	3.2	3.3	3.5	3.6
Other Income - Total	1,53,220	1,38,225	1,20,877	1,45,122	1,64,486	1,89,685	2,17,768	2,50,018	2,87,057
Growth (yoy %)	25.8	-9.8	-12.6	20.1	13.3	15.3	14.8	14.8	14.8
Total Opex	1,26,836	1,47,551	1,57,039	1,80,891	2,16,144	2,15,608	2,56,574	3,06,926	3,67,165
Growth (yoy %)	10.3	16.3	6.4	15.2	19.5	-0.2	19.0	19.6	19.6
C/I Ratio (%)	34.7	41.5	44.7	43.6	43.5	37.2	37.8	38.5	39.2
Pre Provision Profits	2,38,625	2,08,047	1,94,096	2,34,379	2,81,013	3,63,971	4,22,892	4,89,921	5,70,352
Growth (yoy %)	21.0	-12.8	-6.7	20.8	19.9	29.5	16.2	15.9	16.4
Provisions as % PPP	31.9	42.8	49.3	47.3	28.3	28.0	17.7	16.3	14.5
Credit Cost (As % of Op. AUM)	3.0	3.4	3.3	3.8	1.7	2.5	1.6	1.5	1.4
Effective Tax Rate (%)	20.3	8.7	5.1	10.9	43.5	19.8	23.5	23.5	23.5
Reported Profits	97,252	98,011	67,774	33,633	79,308	1,61,927	2,31,279	2,75,243	3,32,171
Growth (yoy %)	-13.0	0.8	-30.8	-50.4	135.8	104.2	42.8	19.0	20.7
RoA	1.4	1.3	0.8	0.4	0.8	1.4	1.8	1.8	1.9
RoE	11.4	10.3	6.6	3.2	7.1	12.3	14.6	14.9	15.5

Source: Company, LKP Research



Exhibit 2: Balance Sheet

FY Ending (₹ mn)	FY16	FY17	FY18	FY19	FY20	FY21	FY22E	FY23E	FY24E
Equity Share Capital	11,632	11,651	12,860	12,897	12,948	13,834	13,871	13,871	13,871
Growth (yoy %)	0.3	0.2	10.4	0.3	0.4	6.8	0.3	0.0	0.0
Reserves (ex Revel. Reserve)	8,57,482	9,57,376	10,08,644	10,40,294	11,20,913	14,30,291	16,61,569	19,36,812	22,68,983
Net Worth - Ex Revaluation	8,69,114	9,69,027	10,21,504	10,53,191	11,33,861	14,44,125	16,75,440	19,50,683	22,82,854
Growth (yoy %)	8.1	11.5	5.4	3.1	7.7	27.4	16.0	16.4	17.0
Deposits	42,14,257	49,00,391	56,09,752	65,29,197	77,09,690	93,25,222	1,08,26,632	1,25,86,629	1,46,37,966
Growth (yoy %)	16.6	16.3	14.5	16.4	18.1	21.0	16.1	16.3	16.3
Borrowings	17,48,074	14,75,562	18,28,586	16,53,200	16,28,968	9,16,310	7,52,654	8,03,402	9,01,276
Growth (yoy %)	1.4	-15.6	23.9	-9.6	-1.5	-43.7	-17.9	6.7	12.2
Interest Bearing Liabilities	59,62,331	63,75,952	74,38,338	81,82,396	93,38,658	1,02,41,531	1,15,79,285	1,33,90,030	1,55,39,242
Growth (yoy %)	11.7	6.9	16.7	10.0	14.1	9.7	13.1	15.6	16.1
Investments	16,04,118	16,15,065	20,29,942	20,77,327	24,95,315	28,12,865	31,70,699	35,59,064	40,03,838
Growth (yoy %)	1.4	0.7	25.7	2.3	20.1	12.7	12.7	12.2	12.5
Loan & Advances	43,52,639	46,42,321	51,23,953	58,66,466	64,52,900	73,37,291	84,37,885	97,87,946	1,14,51,897
Growth (yoy %)	12.3	6.7	10.4	14.5	10.0	13.7	15.0	16.0	17.0
Total Assets	72,06,951	77,17,915	87,91,894	96,44,593	1,09,83,652	1,23,04,327	1,38,99,725	1,59,34,753	1,83,95,594
Growth (yoy %)	11.5	7.1	13.9	9.7	13.9	12.0	13.0	14.6	15.4

Source: Company, LKP Research

Exhibit 3: Per Share Data

FY Ending	FY16	FY17	FY18	FY19	FY20	FY21	FY22E	FY23E	FY24E
Earnings Per Share (₹)	15	15	11	5	12	23	33	40	48
EPS (% YoY)	-13.2	0.6	-31.1	-50.5	134.9	91.1	42.5	19.0	20.7
Book Value (₹)	136	151	159	163	175	209	242	281	329
BVPS (% YoY)	7.7	11.3	5.1	2.8	7.2	19.2	15.7	16.4	17.0

Source: Company, LKP Research



Exhibit 4: Profitability Ratios

FY Ending	FY16	FY17	FY18	FY19	FY20	FY21	FY22E	FY23E	FY24E
Yield on Advance	9.5	8.8	8.4	8.7	9.3	8.3	8.4	8.5	8.6
Yield on Funds	8.5	8.0	7.3	7.6	7.9	7.3	7.2	7.4	7.5
Cost of Funds (CoF)	5.6	5.3	4.6	4.7	4.7	4.1	3.9	3.9	3.8
Interest Spread	2.9	2.7	2.7	2.9	3.2	3.2	3.3	3.5	3.6
NIM's	3.4	3.2	3.1	3.2	3.5	3.6	3.8	3.9	4.0
C/I Ratio (%)	34.7	41.5	44.7	43.6	43.5	37.2	37.8	38.5	39.2
Provisions as % PPP	31.9	42.8	49.3	47.3	28.3	28.0	17.7	16.3	14.5
Credit Cost (As % of Op. AUM)	3.0	3.4	3.3	3.8	1.7	2.5	1.6	1.5	1.4
Effective Tax Rate (%)	20.3	8.7	5.1	10.9	43.5	19.8	23.5	23.5	23.5
RoA	1.4	1.3	0.8	0.4	0.8	1.4	1.8	1.8	1.9
RoE	11.4	10.3	6.6	3.2	7.1	12.3	14.6	14.9	15.5

Source: Company, LKP Research

Exhibit 5: Balance Sheet Ratios

FY Ending	FY16	FY17	FY18	FY19	FY20	FY21	FY22E	FY23E	FY24E
Credit / Deposit	103.3	94.7	91.3	89.8	83.7	78.7	77.9	77.8	78.2
Investment Deposit	38.1	33.0	36.2	31.8	32.4	30.2	29.3	28.3	27.4
CASA	47.0	51.1	52.1	50.0	45.5	46.7	47.0	47.0	47.0

Source: Company, LKP Research

Exhibit 6: Credit Quality

FY Ending	FY16	FY17	FY18	FY19	FY20	FY21	FY22E	FY23E	FY24E
Slippage Ratio (%)	4.3	7.7	6.2	2.1	2.4	2.5	2.2	1.9	1.7
Gross NPA	2,62,213	4,21,594	5,40,630	4,56,760	4,08,291	4,08,414	3,57,872	3,04,291	2,85,564
Net NPA	1,29,631	2,52,168	2,78,236	1,34,497	99,232	91,177	83,709	86,667	84,670
Gross NPAs Ratio (%)	5.8	8.7	8.8	6.7	5.5	5.0	4.2	3.1	2.5
Net NPAs Ratio (%)	3.0	5.4	4.8	2.1	1.5	1.2	1.0	0.9	0.7
PCR (%)	50.6	40.2	48.5	70.6	75.7	77.7	76.6	71.5	70.3

Source: Company, LKP Research



Exhibit 7: Detailed RoA Tree (%)

FY Ending	FY20	FY21	FY22E	FY23E	FY24E
Yields / Margins					
Yield on Advance	9.3	8.3	8.4	8.5	8.6
Yield on Funds	7.9	7.3	7.2	7.4	7.5
Cost of Funds (CoF)	4.7	4.1	3.9	3.9	3.8
Interest Spread	3.2	3.2	3.3	3.5	3.6
NIM's	3.5	3.6	3.8	3.9	4.0
Interest Income / Assets	7.3	6.8	6.8	6.9	7.0
Interest Exp. / Assets	4.0	3.4	3.2	3.2	3.2
NII / Assets	3.2	3.3	3.5	3.7	3.8
Fee Income / Assets	1.1	0.9	0.9	0.9	0.9
Other Non Core Income / Assets	0.3	0.6	0.6	0.6	0.6
Other Income / Assets	1.6	1.6	1.7	1.7	1.7
Net Operating Income / Assets	4.8	5.0	5.2	5.3	5.5
Operating Ratios					
NII to Net Operative Income	66.9	67.3	68.0	68.6	69.4
Other Income to Net Operative Income	33.1	32.7	32.0	31.4	30.6
Empl. Cost/Oper. Exps.	38.3	37.5	37.5	37.3	37.1
Other Op. Exps./Oper. Exps.	61.7	62.5	62.5	62.7	62.9
C/I Ratio (%)	43.5	37.2	37.8	38.5	39.2
Provisions as % PPP	28.3	28.0	17.7	16.3	14.5
Credit Cost (As % of Op. AUM)	1.7	2.5	1.6	1.5	1.4
Effective Tax Rate (%)	43.5	19.8	23.5	23.5	23.5
Employee Exp. / Assets	0.8	0.7	0.7	0.8	0.8
Other Opex/ Assets	1.3	1.2	1.2	1.3	1.3
Total Opex / Assets	2.1	1.9	2.0	2.1	2.1
Operating Profits / Assets	2.7	3.1	3.2	3.3	3.3
Exceptional Items / Assets	-	-	-	-	-
Op Profit ex Except Items / Assets	2.7	3.1	3.2	3.3	3.3
Provisions / Assets	1.4	1.4	0.9	0.9	0.8
Profit Before Tax / Assets	1.4	1.7	2.3	2.4	2.5
Tax Expenses / Assets	0.6	0.3	0.5	0.6	0.6
RoA	0.8	1.4	1.8	1.8	1.9
Leverage (x)	9.7	8.5	8.3	8.2	8.1
RoE	7.1	12.3	14.6	14.9	15.5
Adj. RoA	0.8	1.4	1.8	1.8	1.9
Adj. RoE	7.1	12.3	14.6	14.9	15.5

Source: Company, LKP Research



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